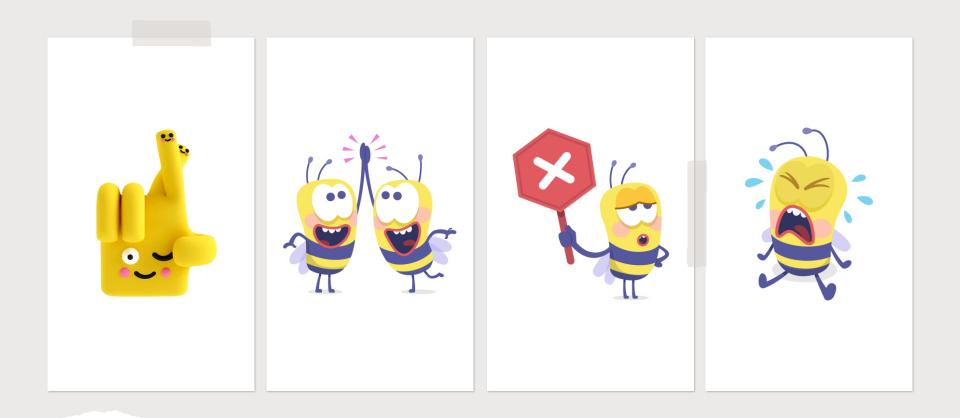




LGA Coffee morning
Discretions Workshop
22 November 2022

Clair Alcock
NPCC Head of Police Pensions



How do 'Discretions' make you feel?





### What is a discretion

- A decision by the scheme manager in the scheme rules, for example
  - Contingent decisions
  - Abatement
  - III-Health
  - Strike Breaks





# Discretion process



Who owns it?



Who makes it?



Does the process work well, does everyone in the organisation know how it works.



What should the process consider?

No fettering of discretion

Blind discretion – consider the case not the person



Appeal Route - IDRP



### Slido - #6803714



How confident are you in your discretion making process?



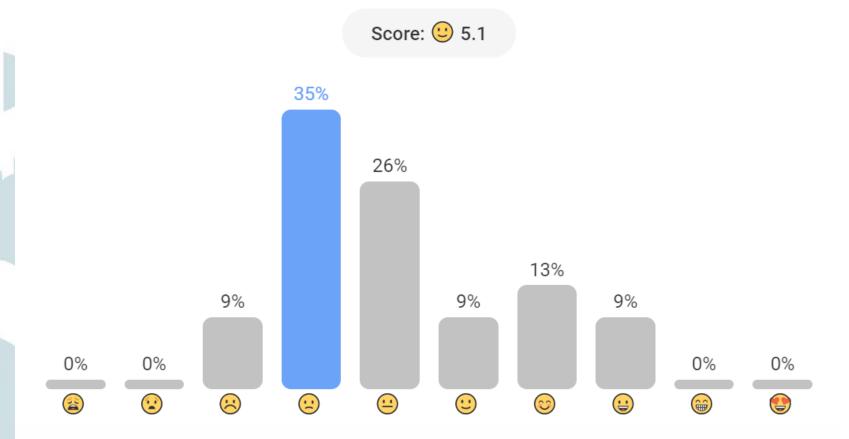
Do you feel you have the right person making decisions?





How confident are you in your discretion making process?

23 8







Do you feel you have the right person making the decisions?

23 8

Yes

30%

No

4%

Don't know

9%

Sometimes

57%



# What might influence a discretion

Costs

**Benefits** 

Case law

Previous decision

Workforce benefit

Autonomy

Consistency

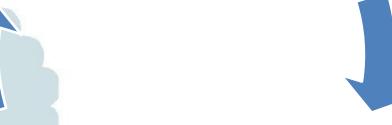
Role not personality



#### Governance

Transparency if taken through IDRP or TPO

Clear audit trail



Clear reasoning



Review of discretion





What's important to you when making discretions



